Support Operations
Overview
For APBI

3 June 2015

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Exec Director, Support Operations
Mission: Provide globally responsive strategic logistics capability and materiel readiness to enable Combatant Commanders to conduct the full range of military operations.

★ ASC organizes, trains, and sustains a Continental US (CONUS) based Army ★

★ ASC builds and sustains combat power ★

- Materiel Management: Distribution & Readiness
- Army Prepositioned Stocks (APS)
- Sustainment of CONUS Deployed Forces/Regionally Aligned Forces (RAF)
- Logistics Assistance Program

★ ASC enables Army Readiness and provides Strategic Depth ★

- Support to Foreign Military Sales
- Lead Materiel Integrator
- Logistics Readiness Centers (LRCs)
- Logistics Civil Augmentation Program

Global reach with presence in 19 Countries & 32 States

- 638 Military, 6,508 Civilians & 34,597 Contractors
- $3.4B Budget
- 7 Army Field Support Brigades
- 1 Distribution Management Center
- 71 Logistics Readiness Centers
- Ensures Army Readiness

A command and control hub for global Army logistics
ASC Major Program Trends

- **Field Level Reset**
  - More reliance on soldiers for maintained equipment

- **Army Prepositioned Stocks**
  - Expanding mission
  - Smaller activity sets on the horizon

- **Pre-Deployment Training and Equipment**
  - Reduction of sites – only 2 in FY16 – FBNC and FHTX

- **CENTCOM AO**
  - Theater drawdown

- **Logistics Readiness Center’s**
  - ADCOM 1 Oct 12 (71 DOLs, Sato Cano FY16, JBLM FY16)

- **Enterprise Logistic Systems**
  - GCSS Army implementation
  - Wave 2 LMP implementation

- **Logistic Assistance Program**
  - Reducing authorizations

- **Lead Materiel Integrator**
  - Status quo
Effective 1 October 2012, Army Materiel Command accepted transfer of resources, assumed control of Directorates of Logistics from Installation Management Command, and provides installation logistics in support of Senior Commanders and force generation to align core competencies, eliminate redundancies, gain efficiencies, and produce readiness at best value.

- **73 LRCs transferred, including 5 USAR LRCs, providing:**
  - Supply (OCIE, Class IX, II, IIIP)
    - Services (Laundry)
    - Dining Facility Operations
    - Ammunition Supply Points
  - Equipment Maintenance
  - Installation Transportation

  **Approx 350 + Contracts**  
  **$615M+ Annual budget**
  ✓ 5400+ Army Civilians and Military  
  ✓ ~ 17K Contractors

- On 1 October 2013, rebranded as Logistics Readiness Centers

- LRCs provide installation logistics support at home station to sustain readiness and support projection of forces world-wide

- On order, LRCs provide defense support to civil authorities
Typical LRC Contract Requirements

Impacted By:

• AMC Core Capabilities Alignment
• Declining Budgets
• Force Structure / Total Army Analysis
• Army End Strength & Supported Population
• Policy Changes/Statutory Guidance . . . Maintenance, Food Service
• Regionally Aligned Forces & Unit Rotations
• Army Civilian Reductions
• Mob / Demob Reduction
• CRC Consolidation

While each LRC is unique, PWS standardization is more efficient
• AMC is standardizing the business operations of installation logistics while shaping LRC operations for additional efficiencies, with no mission failures.

<table>
<thead>
<tr>
<th>Standardized Performance Work Statements</th>
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<tr>
<td>Supply (including HAZMAT Management)</td>
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<tr>
<td>Maintenance &amp;</td>
</tr>
<tr>
<td>Transportation</td>
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<tr>
<td>Laundry &amp; Dry Cleaning</td>
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<tr>
<td>Food Service</td>
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• Contract Acquisition Review Board (CARB) reviews contract requirements versus Baseline Level of Support and prior year execution to more tightly scope direct and reimbursable requirements.

• Requirement for PMRs and shift of USG Pax to Oversight Roles.

• Flexibility required to support dynamic environment resulting from BCT reorganization, unit rotations and emerging requirements.
Army Prepositioned Stocks

- **Purpose:** APS provides critical war-fighting stocks strategically positioned afloat and ashore worldwide that contribute to an agile stance by optimizing expeditionary power projection.

- The Army’s strategy for use of APS has changed to reflect a modern use of the Army and equipment around the world.

**Old Strategy:** Forward-positioned equipment and sustainment stocks to equip early-entry BCT and support formations in support of Geographic Combatant Commanders through the use of unit sets and war reserve sustainment.

**New Strategy:** In addition to priority Operational Plans, APS provides a range of additional capabilities through additional categories of APS that enable GCCs to conduct Phase 0 operations, implement the Regionally Aligned Forces construct, and other GCC required activities:

- **Unit Sets**
- **Operational Projects Stocks**
- **Army War Reserve Sustainment**
- **War Reserve Stocks for Allies**
- **Activity Sets**
New APS Strategy Initiatives

• Multi-purpose munitions ships – munitions ships able to provide pre-positioned sustainment munitions while also executing retrograde and call forward operations.
• Expanded reach of APS – increased number of activity sets positioned globally to support building partnership capacity events.
• HA/DR – sets to support Humanitarian Assistance / Disaster Relief requirements for each CCMD.
• Global Activity Set (Ship) – exercise equipment package including 20 Strykers added to one of the two remaining Sustainment Brigade ships able to support bi/multilateral exercises.
• Expanded ability to support the RAF concept – activity sets that will enablers greater regional engagement.
• Exploration of Joint opportunities and efficiencies – pursue with the JS a Joint Theater Opening Port Opening package able to support all service requirements.
• Sustainment Brigade reconfiguration – reduces sustainment brigade ships from 3 to 2 and places additional sustainment brigade equipment in CENTCOM, PACOM, EUCOM and SOUTHCOM.
• Establish APS-6 in SOUTHCOM – provide Building Partnership Capacity and HA/DR equipment in the SOUTHCOM AOR.
APS Proposed Endstate

**APS-1 ARNORTH/CONUS**
- CBRN Response
- OPROJs
- CPDEPMEDS
- Bridging OPROJ FY16
- MRAP Sets FY16

**APS-2 GERMANY**
- European Activity Set
  - Full ABCT, Div HQ and Sus BDE

**APS-2 ITALY**
- MRAP FY16
- OPROJ FY16
- Africa Activity Set

**APS-2 Kuwait**
- ABCT w/ MRAP set (3Bn / BEB)
- IBCT w/ MRAP set (3BN / BEB)
- Watercraft
- Sus BDE (enhanced) FY15
- HIMARS Battery

**APS-3 Qatar**
- Sus BDE FY17
- MBT BDE FY17
- EEHE FY16
- EEHE HQ FY16
- OPROJ FY16
  - SOCCENT-Activity Set

**APS-3 Global Activity Set (ship)**
- Sus Capabilities
- Strykers

**APS-3 Global Activity Set (ship)**
- COTS PPE
- EPW
- Hot/Cold Clothing
- IPDS
- JSTL
- JTF-Site R
- MRAPS
- Mortuary Affairs
- PATRIOT Launchers
- RSOI
- USAOC

**APS-4 Activity Sets**
- Dual Purpose – South East Asia

**APS-4 KOREA/JAPAN**
- ABCT (3 BN / BEB)
- Sus BDE
- OPROJ
- 5x Hospitals (ROK/Japan)
- Watercraft (Yokohama)
- HA/DR OPROJ FY16
- 2x Multirole Bridge Co
- Vertical / Hor. ENG Co
- REC PLTs

**APS-5 Kuwait**
- ABCT w/ MRAP set (3BN / BEB)
- IBCT w/ MRAP set (3BN / BEB)
- Watercraft
- Sus BDE (enhanced) FY15
- HIMARS Battery

**APS-5 Qatar**
- Sus BDE FY17
- MBT BDE FY17
- EEHE FY16
- EEHE HQ FY16
- OPROJ FY16
  - SOCCENT-Activity Set

**APS-5 Global Activity Set (ship)**
- Sus Capabilities
- Strykers

**APS-6**
- HA/DR Set
- Engineer Set

**APS-6 GTMO**
- Mass Migration HA/DR Set

**OPROJ per APS Set**
- Aerial Delivery 4
- AM2 Matting 5
- Bridging 1,2,4,5
- Force Provider 1-5
- Collective Spt Sys 1,4,5
- COTS PPE 1
- EPW 5
- Hot/Cold Clothing 1,4
- IPDS 3,4,5
- JSTL 1
- JTF-Site R 1
- MRAPS 2
- Mortuary Affairs 1,2,4,5
- PATRIOT Launchers 5
- RSOI 4
- USAOC 1,2,4,5

**ABCT** – Armor Brigade Combat Team
**IBCT** – Infantry Brigade Combat Team
**SUST BDE** – Sustaintment Brigade
**TOPO** – Theater Opening/Port Opening

**OPROJ** – Operational Projects
**EAS** – European Activity Set
**PAS** – Pacific Activity Set

**WRSA-I** – War Reserve Stocks for Allies – Israel

**Filled Sets**
- Sets to be built w/ FOC date
  - Recommended enhancement to APS
**Concept:**
- Task Force departs CONUS
- EAS equipment Staged IOT support issue for exercises
- Task Force arrives at Graf/ Mannheim and conducts joint TI / Inventory with EAS Site (9 days)
- Task Force begins training exercises in designated locations
- Task Force returns equipment to Graf / Mannheim
- Task Force conducts joint inspection / Inventories with EAS for turn in (10 days)
- Task force departs for CONUS

**EAS Activity Set Rotations**

**EAS-Mannheim (EAS-M)**
ISO of OAR exercises
2xCABs

**EAS-Grafenwoehr (EAS-G)**
ISO of CBR exercises
1x CAB

**Turn In Standards:**
- -10/20 Standards
- Have 5 Days
- Unit bill based on estimated repair man hours
Questions